

<b>Sustainable Development Select Committee</b>		
Title	'People, Prosperity, Place: Lewisham Regeneration Strategy 2008 – 2020'; Monitoring report on the implementation plan for 2011-2014	
Contributor	Executive Director for Resources and Regeneration	Item. 7
Class	Part 1 (open)	12 March 2014

## 1. Summary

This report provides the Sustainable Development Select Committee with an update on the delivery of '*People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020*' which was agreed by Mayor and Cabinet in December 2007. Mayor and Cabinet also signed off at that meeting the first three-year implementation plan covering the period 2008-2011.

The plan covers a twelve year period until 2020 and has therefore now reached the mid point of its implementation. A report on progress was presented to the Sustainable Select Committee in January 2012 and this report provides a further update to cover the period 2011-2014. It is envisaged that work will commence later in 2014 on refreshing the overall approach to the strategy and it is not therefore proposed to provide a further implementation plan for the next three year period at this stage.

## 2. Purpose

The purpose of this report is to present an update on progress towards delivering the vision set out in '*People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020*'.

## 3. Policy context

- 3.1 The content of the strategy is consistent with the Council's policy framework. It is firmly based on a framework of existing Council policies, and aims to bring together, in an accessible way, the key elements of those policies which together contribute to the regeneration of Lewisham.
- 3.2 The strategy was drawn from, and specifically makes reference to a number of council and Lewisham Strategic Partnership policy documents. Over time many of these documents have expired or been superseded and a number of new strategies and plans have also been developed. The current strategies and plans which link to '*People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020*' are:-
- Sustainable Community Strategy 2008-20
  - Local Development Framework
  - Local Economic Assessment 2012
  - Housing Strategy 2009-14
  - Private Sector Housing Strategy 2009-14

- Comprehensive Equality Scheme 2012-16
- Children and Young People's Plan 2012-15
- Local Implementation Plan 2011-31
- Open Space Strategy 2012-17
- Safer Lewisham Strategy 2011-14
- Carbon Reduction and Climate Change Strategy
- Strategic Asset Management Plan 2011-14
- Business Growth Strategy 2013-23

The aspiration within the strategy for a vibrant, dynamic Lewisham focused around the themes of people [*investing in the individuals and communities which are Lewisham's greatest asset*], prosperity [*fostering the skills and economic opportunities for Lewisham to flourish and thrive*] and place [*developing high quality public spaces, sustainable buildings and protecting the areas which are sensitive to change*] clearly supports the delivery of the Sustainable Community Strategy vision for Lewisham as the best place in London to live, work and learn. The strategy sets out how regeneration can contribute towards the achievement of the policy priorities of the Sustainable Community Strategy, particularly those around crime, health, education, enterprise and business growth, cultural vitality and regeneration.

3.3 There are also clear links between the strategy's vision for the regeneration of Lewisham and the achievement of the Council's corporate policy priorities, particularly those around young people's achievement and involvement; clean, green and liveable; safety, security and a visible presence; strengthening the local economy; decent homes for all and active, healthy citizens.

3.4 The strategy is also placed within the framework of the key national and regional policies which affect the Council's work around regeneration of the borough, including the Sustainable Communities Plan, the London Plan and the Mayor of London's Transport Strategy.

#### **4. Recommendations**

4.1 The Select Committee is recommended to note progress being made towards delivering the vision set out in 'People, Prosperity, Place: Lewisham Regeneration Strategy 2008-2020'.

4.2 The Select Committee is recommended to note the monitoring report on the delivery of the implementation plan 2011-2014. Appendix A.

#### **5. Background**

5.1 The regeneration strategy was produced to provide the Council with a clear and visionary strategy for the borough, setting out the way in which we, and our public and private sector partners, will transform the borough over the next decade and beyond, through physical, social and economic regeneration. It has been made available to a wide audience including Members, residents, businesses, staff and other stakeholders, and provides an important and accessible policy framework for the Council's regeneration activities. The Implementation Plan Monitoring Report for the period 2011-2014 is attached as Appendix A.

## **6. Impact of changing circumstances**

- 6.1 The strategy was developed during 2007 and finally approved by Mayor and Cabinet in December 2007. It pre-dated the onset of the current global economic recession and subsequent substantial ongoing reductions in public sector finance.
- 6.2 The regeneration strategy is based on a long term vision, looking forward to 2020. The Council remains committed to delivering the projects and plans set out in this monitoring report. These will enable the Council and its partners to deliver real improvements in the social, environmental and economic well-being of the people that live and work here.
- 6.3 Because this is a long term strategy, it can and will be adapted to the changed economic circumstances – projects and services continue to be delivered, although timescales and methods may have to be adapted. However, we intend to adapt our approach by producing an overall refresh of the strategy, which we are expecting to be completed by the 3rd quarter of 2014.

## **7. Analysis of delivery of implementation plan**

- 7.1 The Implementation Plan Monitoring Report for the period 2011-2014 is attached as Appendix A. Progress on the majority of actions is either green (75%) or amber (20%). The 7 actions which make up the remaining 5% rated red relate to :-

- A reduction in the number of babies born with low birth weight not achieved downward trend in the borough (action 3 in Appendix A).
- All schools to be good or outstanding as judged by Ofsted by summer 2012 85% achieved (action 4 in Appendix A).
- Inequality gap in the achievement of level 2 qualification by age of 19 to be reduced by 69% by 2012. Not achieved 76% (action 28 in Appendix A)
- Deptford station completion was due early 2012. The station opened in early 2013 (action 38 in Appendix A).
- Phase 1 of the Excalibur Housing Estate Regeneration delay in progression towards complete (action 40 in Appendix A).
- Meeting the housing needs of young people 100% care leavers in suitable accommodation 87% from 2013 from 96% 2012 achieved (action 42 in Appendix A).
- Improve Parks and Open Spaces, aim to raise the quality of four parks put on hold (action 50 in Appendix A).

## **8. Financial Implications**

- 8.1 The Lewisham Regeneration Strategy is a wide ranging document covering a broad range of council services and based on existing council policies. Implementation of the Strategy will see multi-million pound investment by the Council, other public sector bodies and partners, and the private sector. The Council's financial commitments arising from the strategy comprise those already planned and budgeted for over the medium-term. Beyond that, Council investment will be consistent with resource availability and priorities in the best interests of the community as a whole.

## **9. Legal Implications**

- 9.1 There is no statutory requirement for the Council to have a Regeneration Strategy in place but this is considered to be a matter of best practice. The Council was able to introduce such a strategy in reliance on section 2 of the Local Government Act 2000, which, generally speaking, gives it the ability to do anything which it considers will promote or improve the economic, environmental or social wellbeing of the Borough.
- 9.2 The Regeneration Strategy does not fall within the range of plans or strategies whose introduction needs to be approved by Full Council. The decision as to whether to adopt it was therefore a matter for Mayor and Cabinet only. Similarly approval of any Implementation Plan made under the Regeneration Strategy is a matter for the executive.

## **10. Crime and Disorder Implications**

- 10.1 The strategy recognises the importance of community safety to both regeneration and sustainable communities, and makes reference to key national, regional and local policy commitments in this area. It sets out the government's features of sustainable communities which includes the statement that they should be 'active, inclusive and safe'. It also refers to the Sustainable Communities in London Plan which clearly identifies the need for action to address crime, anti-social behaviour and the fear of crime. Finally, the Community Strategy and council policy objectives around crime and the fear of crime are also included.
- 10.2 The theme around *People* within the strategy includes references to the importance of building strong communities built on community cohesion through vehicles such as the Local Area Agreement. It includes specific reference to the strategic priorities of the Children and Young People's Plan 2011 including the commitment to 'Staying safe – children and young people feel and are safe everywhere in the borough from childcare and schools to the communities in which they live.'
- 10.3 The contribution that safety and feeling safe makes to the quality of life of our residents is recognised in the section on *Place*. It refers to our proposed Local Development Framework which recognises the importance of design and sustainability, including seizing the opportunities offered by development to 'design out' crime. The theme includes a specific section on the importance of a safe environment, and includes references to the Crime, Drugs and Anti-Social Behaviour Strategy, the street lighting PFI project and the Mayor of London's 100 Public Spaces Programme, which integrates safety issues.

## **11. Equalities Implications**

- 11.1 The Equality Act 2010 became law in October 2010. The Act aims to streamline all previous anti-discrimination laws within a Single Act. The new public sector Equality Duty, which is part of the Equality Act 2010, came into effect on the 5 April 2011.

- 11.2 Lewisham's Comprehensive Equalities Scheme (CES) 2012-16 describes the Council's commitment to equality for citizens, service users and employees. The CES is underpinned by a set of high level strategic objectives which incorporate the requirements of the Equality Act 2010 and the Public Sector Equality Duty.

**Tackle victimisation, harassment and discrimination**

Take reasonable steps to ensure that residents, service users and employees are not unlawfully discriminated against and take appropriate action to prevent and tackle victimisation and harassment.

**To improve access to services**

Take reasonable steps to ensure that services are inclusive; responsive to risk; physically accessible and provided through the most efficient and effective channels available.

**To close the gap in outcomes for citizens**

Take reasonable steps to improve life chances for citizens by reducing outcome gaps that may exist within the borough as well as those that may exist between the borough and elsewhere.

**To increase understanding and mutual respect between communities**

Take reasonable steps to build stronger communities and promote good relations - both within and between communities.

**To increase participation and engagement**

Take reasonable steps to remove barriers that may exist to engagement and help residents (especially those who are under-represented) to participate in local decision making and influence local decisions.

- 11.3 As part of the development of the *Regeneration Strategy 2008-2020*, a full equalities impact assessment (now known as an equalities analysis assessment) was undertaken, with a supporting action plan for delivery.
- 11.4 The strategy clearly recognises the central importance and value to Lewisham of its diversity. It identifies the vibrant mix of communities that make up the borough, and states the importance of defending diversity. The images used were carefully chosen to reflect that diversity and were revised in the final printed version in response to Equalities Impact Assessment feedback. There are specific sections on a diverse community, a cohesive community and a young community. Other sections cover issues of key importance to protected characteristics within the borough such as the provision of a safe and accessible environment.
- 11.5 It recognises the need for the Council to understand the changing demographics of the borough, and of the needs and aspirations of different communities. It states that '*Regeneration needs to respect and enhance the existing highly diverse, rich and vibrant cultural life of the community and protect the things that people value about their place*'.

- 11.6 The importance of the Council's Comprehensive Equality Scheme is recognised, as is the work done with and by community based groups working around issues such as race and disability.
- 11.7. The importance of building sustainable communities, built around key principles including the need for communities to be active, inclusive and safe – fair, tolerant and cohesive with a strong local culture and shared community activities – is stated.

## **12. Environmental Implications**

- 12.1 Environmental implications were integrated throughout the strategy. The introduction stresses the importance of Lewisham's parks and open spaces, the opportunities to open up access to our waterways and the importance of both sustainability and protecting special areas of the borough.
- 12.2 The strategy makes reference to key national, regional and local policy commitments in this area. It sets out the government's features of sustainable communities which includes the statement that they should be environmentally sensitive'. It also includes both the Sustainable Community Strategy and council policy objectives around the sustainable regeneration of Lewisham's environment and the clean, green and liveable commitment.
- 12.3 The *Place* theme includes sections on *an evolving environment* and a *protected and managed environment*, which particularly draw out environmental implications. The *evolving environment* section sets out the key challenge for the Council of balancing the supply of housing and employment opportunities within new development with the protection and enhancement of important environmental assets and quality of life. It stresses the Council's key role in ensuring development is environmentally sustainable, *'taking full account of the needs of sustainable waste management, flood risk assessment, sustainable urban drainage, the need to address air and water quality and the need for new development to address energy efficiency needs and adopt renewable forms of energy regeneration.*
- 12.4 The *protected and managed environment* section states the importance of Lewisham's parks and open spaces, including those of ecological and nature conservation importance. It stresses the importance of Lewisham's rivers both for the enjoyment of local people and to sustain biodiversity. The contribution of a clean and litter free environment to quality of life is recognised by its inclusion here. Finally, the importance of the Municipal Waste Strategy, and initiatives to promote sustainable waste management are set out.

## **13 Conclusion**

- 13.1 The Regeneration Strategy for Lewisham sets out, in a clear and accessible format, the Council's vision for the future regeneration of Lewisham and the projects which are planned and underway to deliver that vision. Mayor and Cabinet consideration of this and future monitoring reports, supported by scrutiny at Sustainable Development Select Committee will ensure oversight of the delivery of the strategy.

**Background papers**

<b>Short title of document</b>	<b>Date of document</b>	<b>Location</b>	<b>Contact officer</b>
'People, Prosperity Place : Lewisham Regeneration Strategy 2008-2020 and Equalities Impact Assessment	December 2008	5 <sup>th</sup> Floor Laurence House	Rob Holmans Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908
'People, Prosperity Place : Lewisham Regeneration Strategy implementation plan 2008-2011'	December 2011	5 <sup>th</sup> Floor Laurence House	Rob Holmans Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908
'People, Prosperity Place : Lewisham Regeneration Strategy implementation plan 2011-2014'	January 2012	5 <sup>th</sup> Floor Laurence House	Rob Holmans , Director of Regeneration and Asset Management Resources and Regeneration Directorate 0208 314 7908